Council Agenda # \_\_\_\_\_

February 22, 2011



## **Staff Report**

ANNUAL REVIEW OF COUNCIL PRIORITY CALENDAR: STEP TWO – RANKING THE PROJECTS

Honorable Mayor and Council Members:

#### **Summary**

- On February 8, Council reviewed the list of current, below the line, suspended and new projects.
- On February 22, Council will review the current list, vote to remove or suspend any current, below the line or new projects that are not a priority for study, and rank all remaining current, suspended and new projects by Department.
- On March 22, on the Consent agenda, Council will have the option of approving the annual 2011-12 Priority Calendar.

Staff is suggesting that Council look at each Department individually; to determine what current projects they are working on, how long those projects have been on the Priority Calendar, and if the current projects are still relevant. Staff would like Council to look at the "capacity" in each department.

#### **Current/Active Projects**

- Community Development has seven current/active projects
- Finance has two current/active projects
- Public Works has five current/active projects
- Parks and Recreation has seven current/active projects

#### **Below the Line and Suspended Projects**

- Community Development has 15 below the line and suspended projects
- Finance has one suspended project
- Public Works has two suspended projects
- Parks and Recreation has three below the line and suspended projects

#### **New Projects**

- Community Development has three new projects
  - o Construction Demolition/Recycling Source GAC
  - o Ordinance Regulating Large Family Daycare Regulations Source Council
  - Outdoor Water Use Efficiency Source GAC

- <u>City Attorney</u> has one new project
  - o Prohibition of Distribution of Plastic and Single Use Bags Source GAC (Other Ordinances were prioritized at the Council Workshop in January 2009).
- <u>City Manager</u> has one new project
  - Sustainability Objectives Source GAC and Council
- Finance has three new projects
  - o Evaluate Employee Compensation Model Source Finance Commission
  - o Expansion of Finance Commission Charter Source Finance Commission
  - o Evaluate Economic Impact of High Speed Rail Source Finance Commission
- Public Works has three new projects
  - Share the Roads Policy (including "Complete Streets" addition) Source Council and GAC
  - o Storm and Surface Water Drainage Utility Regulations Source Staff
  - o Sewer Lateral Source Council
- Parks and Recreation has seven new projects
  - o Barrett Community Center Planning Source P&R Commission
  - o Bocce Ball Court in Twin Pines Park Source P&R Commission
  - o Address Issues with City Holiday Tree Source P&R Commission
  - o Establishment of Limited Hours for Dogs Off-Leash at Barrett Source Council
  - Playground Improvements O'Donnell Park, Barrett CC Source P&R Commission
  - o Replace Bathroom at Alexander Park Source P&R Commission
  - o San Juan Canyon Open Space Planning Source P&R Commission

#### Discussion, Changes and Clarification on issues since the February 8 Council Meeting

- Sewer Lateral project has been added to Public Works.
- <u>Plastic/Single use plastic bag ban ordinance</u> (from GAC) was discussed and changed to be a new project for the City Attorney.
- Share the Roads project has been updated to include "Complete Streets" issue from GAC
- <u>Storm and Surface Water Drainage Regulations</u> has moved from Community Development to Public Works.
- Sustainability Objectives has moved from Community Development to City Manager.
- <u>Athletic Field Improvements</u> (current Parks and Recreation project) has been amended to include researching the use of RDA funds.

The updated PDFs for all the projects above are included in Attachment B.

#### Fiscal Impact

There is no direct fiscal impact to this report. Individual projects have cost estimates associated with them (beyond staff resources) on the PDFs and the fiscal impact of the alternatives can be discussed when the individual item is brought back to Council for action.

### **Recommendation**

Staff recommends Council approve the priority setting process outlined below:

### February 22 meeting

- Discussion or clarification of any current, below the line, suspended or new project.
- A majority vote is taken to remove or to modify any current, below the line, suspended or new project.
- Council will then rank all below the line, suspended and new items, by department.

### Between February 22 and March 22

Before the March 22<sup>nd</sup> meeting, staff will review the Council-ranked list and, given existing budgets, staffing and workloads, create a 2011-12 Priority Calendar for Council approval.

### March 22 meeting

• Council will be able to see the rankings and the projects that are above the line for each department, then on the Consent Agenda, adopt the 2011-12 Priority Calendar.

### **Attachments**

- A. Updated Priority Calendar Summary List of Projects (Active/Current, Below the Line, Suspended and New Projects)
- B. Project Description Forms for projects that have been updated
- C. Council Priority Calendar Ranking Sheet (projects alphabetical by department, to be used as a worksheet for this meeting)

Respectfully submitted,

Executive Assistant to the City Manager

Gree D. Scoles

### **Staff Contact:**

Joni Stallings, Executive Assistant to the City Manager 650-595-7408 jonis@belmont.gov

Summary List of Priority Calendar Current, BTL, Suspended and New Projects

	Α	В	D	Е	F	Н	I	J
1	<u>Dept</u>	Project Title	Source	Total Hrs.	Remaini ng hrs.	Cost, not inc. staff	Commissio n Ranking	<u>Status</u>
2	Comi	nunity Development				·		
3		General Plan Update - An extensive, labor intensive, 3 year project, that will start with a community visioning process before undertaking a review and update of the General Plan (not including Belmont "Villages" Zoning and Housing Element)	PC	2,000	1,900	\$300,000		Current
4	CD	General Plan Update - Belmont "Villages" Zoning	Mandated	400	200	\$130,000		Current
5	CD	Parking In Front Yards/Circular Driveways	CC	175	50			Current
6	CD	Planning CalTrain Station / "Grand Blvd" - Plan for improvements to CalTrain station and El Camino Real in support of "Grand Boulevard" objectives	CC/PC	300	100	\$33,000		Current
7	CD	Residential Design Guidelines - Guidelines for new and remodeled residential projects, including hillside development issues. Hardscape & Lot Coverage Stds./ Landscape Requirements for Residential Development.	PC	75	65	\$0		Current
8	CD	San Juan Hills Property Acquisition	CC	500	475	\$250,000	77.775	Current
9		Tree Ordinance - Revise tree ordinance, and consider establishing tree regulations in Zoning Ordinance	PC	100	50	\$20,000		Current
10	CD	Administrative Conditional Use Permits - Incorporation/Confirmation of 10% of site area landscape requirement	PC	60+		TBD	9	BTL
11	CD	Compilaton of Federal, State, Local Preemptions - Prepare a report which documents all Federal, State & Local Reemptions on Zoning regulations	PC	75			10	BTL
12	CD	Cut/Fill Standards - Study and propose revisions to the zoning regulations regarding cut/fill standards	PC	125+			8	BTL
13		Garage Parking Standards/Reqs & Second Unit Parking - Study and propose revisions to the zoning regulations regarding garage and secondary unit parking	PC	150+			1	BTL
14		Modification of Wireless Communications Facility Findings - Study and propose revisions to the zoning regulations regarding wireless communications facilities	PC	125+			12	BTL
15	CD	Park Property Acquisition/Development - Along ECR - an effort towards greening commercial areas in Belmont	PC	60+		TBD	15	BTL
16		Ralston & ADLP "Scenic Corridors" - Assess opportunity to improve Ralston Ave & Alameda de las Pulgas with landscape/aesthetic improvements	PC	150+			4	<b>B</b> TL
17		Utility Structures in Public/Private ROW's - Establish a policy on architectural design/enhancements for utility structures	PC	150+			17	BTL.
18	CD	Zone Text Amendment - Slope Calculations for Residential Property Development - Study and propose revisions to the zoning regulations regarding slope calculations for residential development.	PC	125+		TBD	4	BTL
19		Harbor Industrial Area Annexation - Work with Council Sub- committee and HIA to develop annexation proposal & submit LAFCO annexation application	СС	700	450	\$150,000	13	Suspended 2010
20	CD	Historic Preservation - Revise Structures of Historic or Aesthetic Value section and update historic resources inventory	PC	250	235	\$20,000	3	Suspended 2010
21	CD	Lot Coverage/Hardscape Limits- Study and propose revisions to the zoning regulations regarding lot coverage, property hardscape standards (including Permeable Driveway Surfaces)	PC	175	125	TBD	6	Suspended 2010

Summary List of Priority Calendar Current, BTL, Suspended and New Projects

	Α	В	D	E	F	Н	I	J
1	<u>Dept</u>	Project Title	Source	Total Hrs.	Remaini ng hrs.	Cost, not inc. staff	Commissio n Ranking	<u>Status</u>
22	CD	Refinement of San Juan Hills and Western Hills Area Floor Area Transfer Policies - Study and propose revisions to the zoning regulations regarding floor area transfer policies within these areas of the city	PC	200+	150	\$25,000	7	Suspended 2010
23	CD	Revision of Zoning Ordinance Definitions - Update and expand Definitions Section of Ordinance; and Redefine Building Height options	Staff	150	150	TBD	2	Suspended 2010
24	CD	Solar Access Ordinance - Propose revisions to the zoning regulations regarding solar access	PC	100	100	TBD	11	Suspended 2010
25	CD	Construction Demolition/Recycling	GAC	150+	150+	TBD		New
26	CD	Ordinance Regulating Large Family Daycare Regulations	Council	100+	100+	TBD	14	New
27	CD	Outdoor Water Use Efficiency	GAC	175+	175+	TBD		New
28	City A	Attorney						15.5
29	CA	Prohibition of Distribution of Plastic and Single Use Bags	GAC	200+	200+	TBD		New
30	Sandrage	Manager			7 1. T.			1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
31		Sustainability Objectives	GAC	300+	300+	TBD		New
	Finan			4 000		T #000 000		I
33	FN	Belmont Fire Protection District Service Provision	Council	1,000		\$200,000		Current
34	FN	Targeted Economic Development Project - Identify and implement targeted economic development projects within the City	Staff	2,350	2,350	\$75,000		Current
35	FN	Community Artway - Landmark Signage and Landscaping Project - City Edges - Installation of Monument signing and landscaping at the entrance to the City on eastbound Ralston east of Christian Dr and on northbound Alameda north of Cranfield Ave	PC	400	350	\$125,000		Suspended 2010
36	FN	Evaluate Employee Compensation Model	FC				2	New
37	FN	Expansion of Finance Commission Charter	FC				1	New
38	FN	Evaluate Economic Impact of High Speed Rail	FC	40	40		3	New
39		c Works						
40		101 Bike Pedestrian Bridge - Obtain funding; design and construct bridge over 101; includes other improvements between Old County Road and Highway 101 for Safe Routes to School	Council	4,000	100	\$1,400,000		Current
41	PW	High Speed Rail	СС	350	325			Current
42	D\A/	Old County Road Street Lighting - Develop program for review and replacement of street lighting standards	PC	300	200	\$35,000		Current
43	PW	Review all Traffic Policies - Review all City's traffic related policies to determine consistency with best practices.	PC	200				Current
44		<b>Updated Ralston Traffic Study -</b> conduct a comprehensive traffic study and determine appropriate capital improvements to mitigate any traffic related problems.	PC	200		\$100,000		Current
45	PW	Creek Restoration - Develop program for restoration of city creeks	PC	100	100	\$150,000		Suspended 2010
46	PW	Ralston Avenue Street Lighting - Develop program for review and replacement of street lighting standards	PC	100	100			Suspended 2010
47	PW	Share the Roads Policy - Ralston to Alameda - Do a traffic study (wider sidewalks and roadway signage)	Council	300+	300+	\$15,000		New
48	PW	Storm & Surface Water Drainage Utility Regulations	Staff	100+	100+	TBD	16	New
49	PW	Sewer Laterals	Council			TBD		New

Summary List of Priority Calendar Current, BTL, Suspended and New Projects

	Α	В	D	Е	F	Н	l	J
1	<u>Dept</u>	Project Title	Source	Total Hrs.	Remaini ng hrs.	Cost, not inc. staff	Commissio n Ranking	<u>Status</u>
50	Parks	and Recreation						
51	PR	Athletic Field Improvements - Sports Complex Synthetic Turf - Capital projects described in Athletic Field Master Plan updated in 2003. Plan identifies athletic field improvements to all fields managed by the P&R Dept.	PRC	500	300	\$2,300,000	4	Current
52	PK	Cipriani Dog Park Improvements - Design and construct improvements for the Dog Park.	PRC	200	100	\$50,000	2	Current
53	DD	Davey Glen Park Design and Development - Design & development of unimproved park site on Davey Glen Road, which might include picnic areas, playground equipment, benches, fencing and landscaping	PRC	200	100	\$450,000	. 1	Current
54	PR	Facilities Condition Management Assessment	Council	200	180		14	Current
55		Solar Energy Policy - to consider implementation of solar energy projects and legislation that enhances solar energy use on public facilities.	СС	400	400	\$250,000	12	Current
56	PR	Trail Improvements - Review trail system, repair/improve existing trails, add new trails.	PRC	200	200	\$30,000	5	Current
57	PR	<b>Tree Planting Program -</b> Establish program for planting trees on City property and/or public right-of-way.	PRC	100	75	\$80,000	17	Current
58	PR	Non-Profit Belmont Parks Foundation - Create a non-profit Belmont Parks Foundation to fundraise and advocate for Parks improvements.	PRC	80	80	\$10,000	3	BTL
59	I PR I	Paper Trails - Identify paper streets and trails and determine which ones could be developed into a public trail system	Council	100	80	\$10,000	10	Suspended 2010
60	DR	Park Open Space Master Plan Update - Would include updating the inventory of the parks system, analysis of current demands/trends, identifying completed projects and updating of the action plan	PRC	400	400	\$50,000	8	Suspended 2010
61	PR	Barrett Community Center Planning	PRC	400	400	\$150,000	6	New
62	PR	Bocce Ball Court in Twin Pines Park	PRC	120	120	\$30,000	16	New
63	PR	City Holiday Tree Address issues	PRC	40	40	TBD	15	New
64	PR	Establishment of Limited Hours for Dogs Off-Leash at Barrett	Council	300	300	TBD	11	New
65	PR	Playground Improvements O'Donnell Park, Barret CC	PRC	80	80	\$30,000	9	New
66	PR	Replace Bathroom at Alexander Park	PRC	100	100	\$30,000	13	New
67	PR	San Juan Canyon Open Space Planning	PRC	300	300	\$100,000	7	New

### Attachment B

PDF's for projects that have been updated since the February 8, 2011 Council Meeting

**City Attorney** 

Project:	Plastic/Single-Use Bag Ban Ordinance		Proj. #:	CA XX
Source:	GAC		Acct. #:	
Lead(s):	City Attorney		Type:	
Team:	Planning, de Melo, GAC		Detailed Wo	rkplan
Contractor(s):	TBD		Required:	No
Description:	Study and propose regulations regarding establishing a Plastic & Single-Use Paper Bag Ban Ordinance.			
Staff Recommend				
For Priority Co				
No Recomm				
Below the Line			•	
Against Study	Estimated Staff Hours		200+	
	Estimated Contractor costs			
		ci		
Milestones:		City Council	Due Date:	Actual:
M01	Prepare issue paper	00	Duc Date.	Actual.
M02	City Council direction on options	X		:
M03	Prepare draft Zone Text Amendment language			
M04	Planning Commission review and recommendation			
M05	City Council review and adoption	X		
M06	City Council second reading			
M07	Ordinance effective			
M08				
M09				
M10			·	
M11				
STATUS:				
Comments:	New program - from GAC			

Project:	Sustainability Objectives		Proj. #:	CM XX
Source:	GAC		Acct. #:	
Lead(s):	City Manager		Type:	
Team:	de Melo, GAC, Planning, Public Works, City Attorney		Detailed Wo	rkplan
Contractor(s):	TBD		Required:	No
Description:	Study and propose Sustainability Objectives for the Updated Conservation Element of General Plan.			
Staff Recommend				
For Priority Co	nsideration			
No Recomm				
Below the Line				
Against Study	Estimated Staff Hours		300+	
	Estimated Staff Hours  Estimated Contractor costs		300+	
	Zominatoa Comactor Cocto	=		
		City Council		
Milestones:		City	Due Date:	Actual:
M01	Prepare issue paper		·	
M02	City Council direction on options	X		
M03	Prepare draft General Plan Update Sections			<del></del>
M04	Planning Commission review and recommendation			
M05	City Council review and adoption	X		
M06	City Council second reading			
M07	General Plan Element effective			
M08				
M09				
<b>M</b> 10				
M11			·	·
STATUS:				
Comments:	Now program from CAC	a.		

Project:	Athletic Field Improvements- Sports Complex Synthetic Turf Des	ign	Proj. #:	
Source:	P & R Commission		Acct. #:	
Lead:	P & R Director	•	Type:	
Team:	P & R, CDD	•	Detailed W	orkplan
Contractor(s):	Landscape Architect or Engineer	•	Required:	· 
Description:	The proposed project includes the design of a synthetic turf on the South Field at the Belmont Sports Complex. The Sports Conacres in size and currently has one soccer field and one basebal softball. The proposed project would save the City enormous wa increasing available playable hours by 40%. This project to also funds.	nplex I field Iter ar	North Field is a and the South ad maintenance	pproximately 4 Field is used for costs while
Staff Recommenda For Priority ConsX_ No Recommer Below the Line Against Study	sideration			
Against Study	Estimated Staff Hours		80	
	Estimated Staff Hours Remaining as of March 2010		80	
	Estimated Contractor costs		75,000	
Milestones:		City Council	Due Date:	Actual:
M01	Identify funding sources		7/1/2010	
M02	Put into FY2011 Budget		7/1/2010	
M03	P&R Commission Meeting	•	5/5/2010	
M04	Council approval of Design Contract		3/22/2011	
M05	Design Completion		9/1/2011	
M06	Constuction		1/1/2012	
M07			-	
M08				
M09				
M10				····
M11				
STATUS:	Grant unsuccessful. Staff proposing to proceed with design and	will br	ina to Council i	n Spring 2011
	The state of the s	.7111 101	ang to obtained i	TOPING ZOTT
Comments:				•

### **Public Works**

Project:	Sewer Laterals		Proj. #:		DPW
Source:	Council	_	Acct. #:		
Lead:	Public Works Director	-	Type:		
Team:			Detailed Wo	orkplan	
Contractor(s):		_	Required:		
Description:		]			
Staff Recommend For Priority Co	·				
No Recommer			•		
Below the Line					
Against Study	Estimated Staff Hours				
	Estimated Contractor costs		<del></del>		
		=			•
Milestones:		City Council	Due Date:	Revised Date:	Actual:
M01		ပပ	Date.	Date.	Actual.
		•	·		
M02		•			
M03		•		<u></u>	
M04		-	<del></del>		
M05		•			
M06		•	<del></del>		<del></del>
M07		•			<del></del>
M08					<u></u>
M09					
M10					
M11					
STATUS:		]			
Comments:		Ī			

**Public Works** 

Project:	Share the Roads Policies		Proj. #:		PWXX
Source:	Council		Acct. #:		
Lead:	Public Works Director		Type:		
Team:	Public Works		Detailed	Workplan	
Contractor(s):			Required	•	
Description:	Research & develop "Share the Roads" policies to facilitate a Study and propose "Complete Streets" Objectives for the Upo General Plan.				
Staff Recomment For Priority Co No Recomme Below the Line	onsideration ndation				
Against Study					
	Estimated Staff Hours	_	300+	_	
	Estimated Staff Hours Remaining as of March 2010	-	4514	<del></del>	
	Estimated Contractor costs	-	15K	_	
Milestones:		City Council	Due Date:	Revised Date:	Actual:
M01	Discuss and Direction from City Council	X _	TBD		
M02	Inventory Streets		TBD		
M03	Develop Draft Guidelines		TBD		_
M04	Identify potential street system improvements	_	TBD		
M05	Commission Input on Draft Street Improvements	_	TBD		
M06	Refine Street System Modifications, Present to Council	Χ_	TBD		
M07	CC Presentation of Final Plan and Approval	X _	TBD		
M08	Implement Street Improvements	_	TBD		
		_		·	
•		_			
		_	····		·
STATUS:	New Project From Council				

**Public Works** 

Project:	Storm & Surface Water Drainage Regulations		Proj. #:	PW XX
Source:	Staff		Acct. #:	
Lead:	deMelo		Type:	
Team:	Planning, Public Works, City Attorney		Detailed Wo	orkplan
Contractor(s):	TBD		Required:	No
Description:	Study and propose regulations regarding Storm and Surface Water Drainage			v
Staff Recommend				
For Priority Co	nsideration			
No Recomm				
Below the Line				
Against Study	Estimated Staff Hours		1001	
	Estimated Stan Hours  Estimated Contractor costs		100+	
	Estimated Contractor Costs	-		
		City Council		
Milestones:		City Cou	Due Date:	Actual:
M01	Prepare issue paper			·
M02	City Council direction on options	X		
M03	Prepare draft Zone Text Amendment language			
M04	Planning Commission review and recommendation			
M05	City Council review and adoption	X		
M06	City Council second reading		•	
M07	Ordinance effective		<u> </u>	
M08			<del></del>	
M09				
M10				
M11				
STATUS:				
Comments:	New program - from Staff			

Council Member Name

Summary List of Priority Projects to Rank

	В	С
1	Project Title	Rank Number
-	City Attorney	
3	Prohibition of Distribution of Plastic and Single Use Bags	· · ·
1		
5	City Manager	
3	Sustainability Objectives	
7		
3	Community Development	
	Administrative Conditional Use Permits - Incorporation/Confirmation of 10% of site area landscape requirement	
0	Compilaton of Federal, State, Local Preemptions - Prepare a report which documents all Federal, State & Local Reemptions on Zoning regulations	
1	Construction Demolition/Recycling	
2	Cut/Fill Standards - Study and propose revisions to the zoning regulations regarding cut/fill standards	
3	Garage Parking Standards/Reqs & Second Unit Parking - Study and propose revisions to the zoning regulations regarding garage and secondary unit parking	
	Harbor Industrial Area Annexation - Work with Council Sub-committee and HIA to develop annexation proposal & submit LAFCO annexation application	
	Historic Preservation - Revise Structures of Historic or Aesthetic Value section and update historic resources inventory	
16	Lot Coverage/Hardscape Limits- Study and propose revisions to the zoning regulations regarding lot coverage, property hardscape standards (including Permeable Driveway Surfaces)	
	Modification of Wireless Communications Facility Findings - Study and propose revisions to the zoning regulations regarding wireless communications facilities	
8	Ordinance Regulating Large Family Daycare Regulations	
9	Outdoor Water Use Efficiency	
	Park Property Acquisition/Development - Along ECR - an effort towards greening commercial	
	areas in Belmont  Ralston & ADLP "Scenic Corridors" - Assess opportunity to improve Ralston Ave & Alameda de las Pulgas with landscape/aesthetic improvements	
	Refinement of San Juan Hills and Western Hills Area Floor Area Transfer Policies - Study	
2	and propose revisions to the zoning regulations regarding floor area transfer policies within these areas of the city	
23	Revision of Zoning Ordinance Definitions - Update and expand Definitions Section of Ordinance; and Redefine Building Height options	
4	Solar Access Ordinance - Propose revisions to the zoning regulations regarding solar access	
	Utility Structures in Public/Private ROW's - Establish a policy on architectural design/enhancements for utility structures	
_	Zone Text Amendment - Slope Calculations for Residential Property Development - Study and propose revisions to the zoning regulations regarding slope calculations for residential	

Summary List of Priority Projects to Rank

Council Member Name

C **Project Title Rank Number** 27 Finance Community Artway - Landmark Signage and Landscaping Project - City Edges - Installation of Monument signing and landscaping at the entrance to the City on eastbound Ralston east of Christian Dr and on northbound Alameda north of Cranfield Ave Evaluate Economic Impact of High Speed Rail 29 Evaluate Employee Compensation Model 30 Expansion of Finance Commission Charter 33 Public Works Creek Restoration - Develop program for restoration of city creeks 34 Ralston Avenue Street Lighting - Develop program for review and replacement of street lighting standards 35 Sewer Laterals 36 Share the Roads Policy - Ralston to Alameda - Do a traffic study (wider sidewalks and roadway signage) 37 Storm & Surface Water Drainage Utility Regulations 38 39 Parks and Recreation 40 **Barrett Community Center Planning** Bocce Ball Court in Twin Pines Park 42 City Holiday Tree Address issues 43 Establishment of Limited Hours for Dogs Off-Leash at Barrett 44 Non-Profit Belmont Parks Foundation - Create a non-profit Belmont Parks Foundation to fundraise and advocate for Parks improvements. Paper Trails - Identify paper streets and trails and determine which ones could be developed into 46 a public trail system Park Open Space Master Plan Update - Would include updating the inventory of the parks system, analysis of current demands/trends, identifiying completed projects and updating of the action plan 47 Playground Improvements O'Donnell Park, Barret CC 48 Replace Bathroom at Alexander Park 49 San Juan Canyon Open Space Planning 50